

This recommendation letter is in support of the application for the Fulbright Scholarship PhD for [REDACTED]. I have known Ms. [REDACTED] for three years now. She studied a course on the research Methodology with me while pursuing her MPhil (Government and Public Policy) degree in the Faculty of Contemporary Studies at the National Defense University (NDU) Islamabad Pakistan.

Ms. [REDACTED] paid studious attention to the course requirements, participated in class discussions enthusiastically and completed all assignments promptly. Academically, she clearly established herself as an outstanding individual. Truth be told, she has been one of the best students at the university I have had the privilege to work with.

MPhil at NDU is primarily a research degree. As head of the department, I truly admired her whole hearted commitment to her studies despite work pressure. Ms. [REDACTED] with a natural aptitude for scientific inquisitiveness formulated a research project for her thesis during her coursework at the university. I can proudly state that I supervised her final research on "Efficient Broadening of the Tax Base to Ensure Economic Equality in Pakistan", the recommendations of which have now resulted in a Tax Amnesty and are soon to become part of the Finance Bill.

As an associate and a colleague, Ms. [REDACTED] has been a great joy to be around. Her subtle sense of humor, her endearing humanitarian instincts and her can-do approach to issues and problems of daily life have always been a source of assurance and comfort. It boggles one's mind how a young person can have so much poise and self reliance. She inspired every constituency - faculty, staff, students, alumni - with her vision, energy and her will to make a difference.

Ms. [REDACTED] credentials, experience and innate abilities make her an excellent candidate, indeed an asset, for admission in any graduate program of studies and scholarship award. Therefore, I highly recommend her candidature for this year's Fulbright Scholarship Program.